



Health System

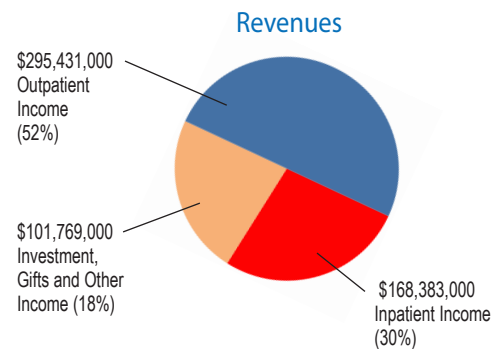
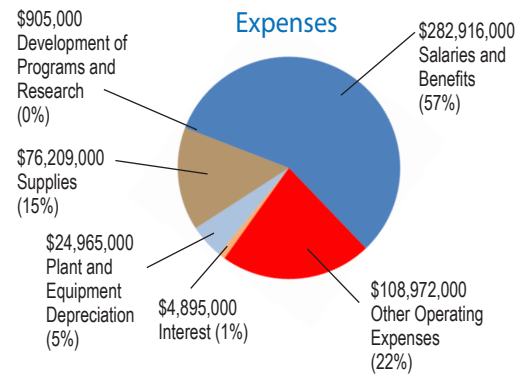
2019 Financial Review

The Health System achieved a 9.1 percent operating margin for the year, versus the 3.3 percent margin we budgeted and the 7.5 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

CHKD Health System Operating Statistics

Fiscal Year ending 6/30/19

CHKD	2017	2018	2019
Number of Beds in Service	206	185	185
Patient Days	47,218	45,299	47,847
Admissions	5,292	5,144	5,639
Average Daily Census	129.4	124.1	131.1
Surgeries	13,043	12,987	13,340
Outpatient Clinic Visits	169,083	173,117	185,229
Emergency Visits	49,121	49,899	52,704
CSSG (surgical practices)			
Office Visits	50,160	46,642	46,355
Surgical Cases	6,216	5,549	5,620
CMG (primary care practices)			
Office Visits	378,395	383,459	401,439



*Construction in the neonatal intensive care unit has temporarily reduced the number of beds in service.

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