

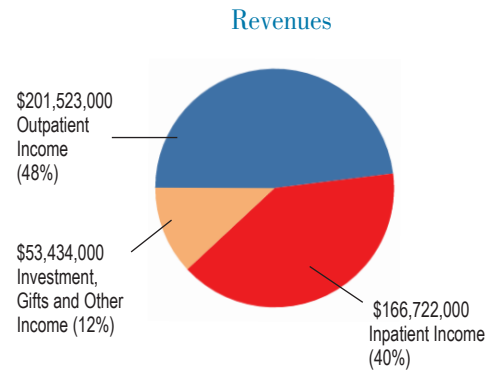
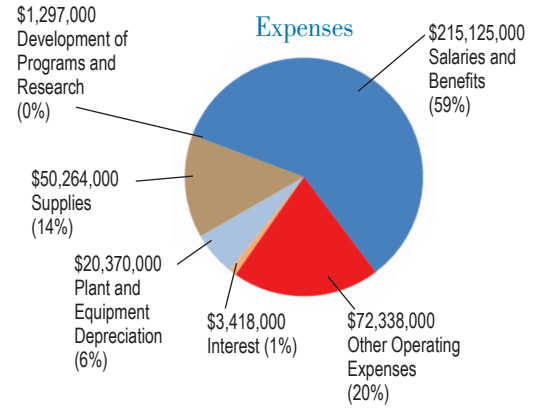
2013 Financial Review

The Health System achieved a 6.0 percent operating margin for the year, versus the 4.3 percent margin we budgeted and the 5.7 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

CHKD Health System Operating Statistics

Fiscal Year ending 6/30/13

CHKD	2011	2012	2013
Number of Beds in Service	206	206	206
Patient Days	51,341	48,521	49,292
Admissions	5,482	5,399	5,177
Average Daily Census	140.7	132.9	135.0
Surgeries	13,949	13,110	13,109
Outpatient Clinic Visits	148,135	150,511	144,023
Emergency Visits	47,026	47,998	49,651
CSSG (surgical practices)			
Office Visits	37,981	40,047	42,895
Surgical Cases	5,587	5,481	5,703
CMG (primary care practices)			
Office Visits	429,089	415,935	378,068



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