

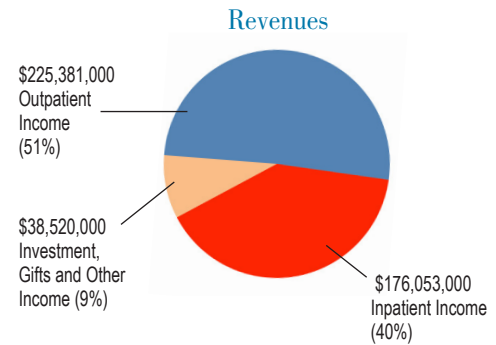
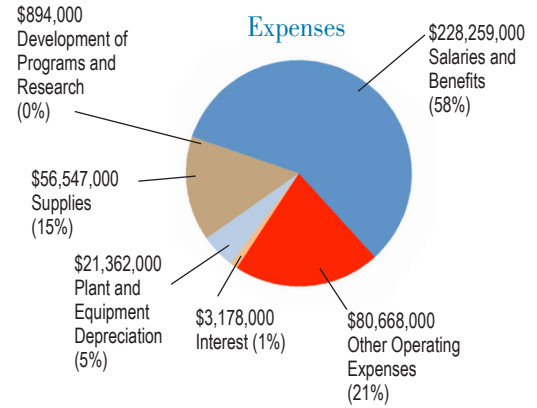
**2015 Financial Review**

The Health System achieved a 7.2 percent operating margin for the year, versus the 3.2 percent margin we budgeted and the 5.1 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

**CHKD Health System Operating Statistics**

Fiscal Year ending 6/30/15

CHKD	2013	2014	2015
Number of Beds in Service	206	206	206
Patient Days	49,292	45,727	45,276
Admissions	5,177	4,602	5,064
Average Daily Census	135.0	125.3	124.0
Surgeries	13,109	12,585	13,105
Outpatient Clinic Visits	144,023	145,037	153,646
Emergency Visits	49,651	44,661	50,798
<b>CSSG (surgical practices)</b>			
Office Visits	42,895	43,900	45,759
Surgical Cases	5,703	5,539	5,827
<b>CMG (primary care practices)</b>			
Office Visits	378,068	357,448	363,512



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