

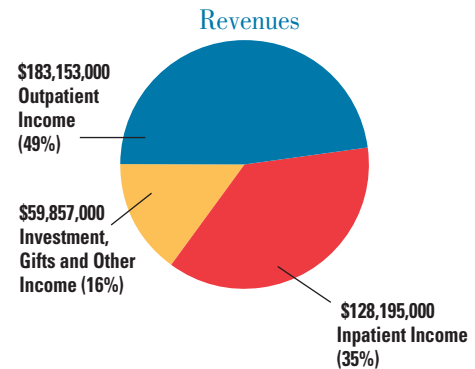
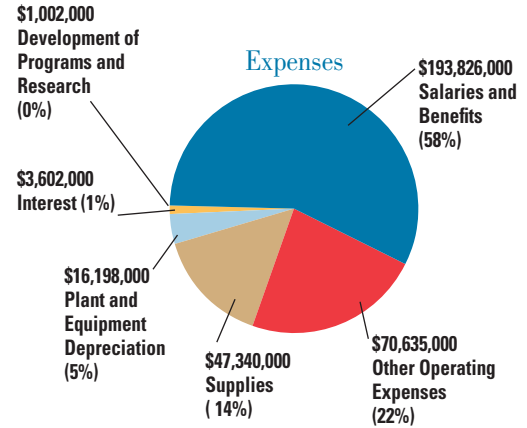
2011 Financial Review

The Health System achieved an 4.8 percent operating margin for the year, versus the 5.1 percent margin we budgeted and the 8.2 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

CHKD Health System Operating Statistics

Fiscal Year ending 6/30/11

CHKD	2009	2010	2011
Number of Beds in Service	195	195	206
Patient Days	51,801	52,905	51,341
Admissions	6,251	5,835	5,482
Average Daily Census	141.9	144.9	140.7
Surgeries	12,854	13,418	13,949
Outpatient Clinic Visits	143,044	143,517	148,135
Emergency Visits	47,850	47,217	47,026
CSSG (surgical practices)			
Office Visits	34,426	36,258	37,981
Surgical Cases	5,094	5,596	5,587
CMG (primary care practices)			
Office Visits	406,643	437,997	429,089



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